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**ONTARIO RINGETTE ASSOCIATION**

**FINANCIAL STATEMENTS**

**MARCH 31, 2011**

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ONTARIO RINGETTE ASSOCIATION

MARCH 31, 2011

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**INDEPENDENT AUDITOR'S REPORT**

To the Members and Board of Directors of:  
Ontario Ringette Association

## Report on the Financial Statements

I have audited the accompanying financial statements of Ontario Ringette Association which comprise the balance sheet as at March 31, 2011, and the statements of revenue and expenditures, changes in fund balance and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of Ontario Ringette Association as at March 31, 2011, and its financial performance and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Etobicoke, Ontario  
May 25, 2011



Lynne D. Remigio, C.A.  
Licensed Public Accountant

ONTARIO RINGETTE ASSOCIATION  
STATEMENT OF FINANCIAL POSITION  
AS AT MARCH 31, 2011

	<b>ASSETS</b>	
	<u>2011</u>	<u>2010</u>
<b>CURRENT</b>		
Cash	\$ 316,822	\$ 502,822
Short term investments	150,000	-
Accounts receivable	1,281	7,990
Inventory	15,213	13,881
Prepaid expenses	<u>6,537</u>	<u>10,201</u>
	<u>489,853</u>	<u>534,894</u>
<b>CAPITAL ASSETS (Note 3)</b>	<u>1,585</u>	<u>3,974</u>
	<u>\$ 491,438</u>	<u>\$ 538,868</u>
 <b>LIABILITIES</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$ 91,140	\$ 43,899
Deferred revenue	3,040	40
Camp fees collected in advance	<u>6,018</u>	<u>8,329</u>
	<u>100,198</u>	<u>52,268</u>
 <b>NET ASSETS</b>		
<b>NET ASSETS</b>		
Restricted Funds	349,040	107,040
Unrestricted, Operating Fund	<u>42,200</u>	<u>379,560</u>
	<u>391,240</u>	<u>486,600</u>
	<u>\$ 491,438</u>	<u>\$ 538,868</u>

**APPROVED ON BEHALF OF THE BOARD:**

\_\_\_\_\_ Director

\_\_\_\_\_ Director

See accompanying notes to financial statements

**ONTARIO RINGETTE ASSOCIATION**  
**STATEMENT OF REVENUES AND EXPENDITURES**  
**FOR THE YEAR ENDED MARCH 31, 2011**

<b>REVENUE</b>	<b>2011</b>	<b>2010</b>
<b>Government grants</b>		
Government of Ontario grant, base funding	\$ 136,644	\$ 136,644
Government of Ontario Active 2010 funding	7,000	-
Quest for Gold coaching and team development	28,838	27,824
Ontario Winter Games travel and team grants	-	5,007
Ontario Trillium Foundation grants	<u>13,300</u>	<u>32,400</u>
	<u>185,782</u>	<u>201,875</u>
<b>Association generated revenues</b>		
Member registration fees and dues	287,065	394,404
Event fees	221,517	220,609
Sponsorship income	32,917	38,153
Net resource revenue	3,284	7,555
AGM registrations	7,319	7,674
United Way and other grants	-	5,000
Interest and other revenue	<u>20,732</u>	<u>12,000</u>
	<u>572,834</u>	<u>685,395</u>
	<u>758,616</u>	<u>887,270</u>
<b>EXPENDITURES</b>		
<b>Association management</b>		
Salaries and benefits	145,290	143,282
Ringette Canada participation	149,367	150,774
General office expense	24,211	31,468
<b>Program management</b>		
Travel accommodation and meetings	57,705	47,927
Printing and postage	9,641	13,181
Telephone	3,146	2,391
Strategic planning	6,000	-
<b>Competitive events</b>	222,510	197,080
<b>Education and member development</b>		
Training and development	178,017	135,910
Annual conference	16,408	17,808
Ontario Trillium Foundation and other grants	13,300	37,400
<b>Financial management</b>		
Member Insurance	21,611	26,535
Audit, accounting and legal	5,339	5,381
Interest, bank charges and bad debts	1,135	1,239
Depreciation	<u>2,389</u>	<u>4,144</u>
	<u>856,069</u>	<u>814,520</u>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<u>\$ (97,453)</u>	<u>\$ 72,750</u>

See accompanying notes to financial statements

**ONTARIO RINGETTE ASSOCIATION**  
**STATEMENT OF CHANGES IN FUND BALANCES**  
**FOR THE YEAR ENDED MARCH 31, 2011**

<b>UNRESTRICTED FUNDS</b>	<b><u>2011</u></b>	<b><u>2010</u></b>
<b>Members' Fund</b>		
Net assets, beginning of year	\$ 379,560	\$ 330,725
Excess of revenue over expenditures	(97,453)	72,750
Transfers from (to) restricted funds	<u>(239,907)</u>	<u>(23,915)</u>
Net assets, end of year	<u>42,200</u>	<u>379,560</u>
 <b>RESTRICTED FUNDS</b>		
<b>Operating Stabilization Fund (Note 4)</b>		
Net assets, beginning of year	-	-
Transfer from (to) members' fund	<u>250,000</u>	<u>-</u>
	<u>250,000</u>	<u>-</u>
 <b>Office Equipment and Technology Fund (Note 5)</b>		
Net assets, beginning of year	-	-
Transfer from (to) members' fund	<u>20,000</u>	<u>-</u>
	<u>20,000</u>	<u>-</u>
 <b>Scholarship Fund (Note 6)</b>		
Net assets, beginning of year	50,093	50,335
Investment income for the year	197	93
Contributions during the year	1,841	-
Transfer prior year investment income to members' fund	<u>(93)</u>	<u>(335)</u>
	<u>52,038</u>	<u>50,093</u>
 <b>Canada Winter Games Fund (Note 7)</b>		
Net assets, beginning of year	56,947	32,636
Investment income for the year	55	61
Transfer from (to) operating fund	<u>(30,000)</u>	<u>24,250</u>
	<u>27,002</u>	<u>56,947</u>
<b>Total Restricted Funds</b>	<u>349,040</u>	<u>107,040</u>
<b>TOTAL FUND BALANCES</b>	<u>\$ 391,240</u>	<u>\$ 486,600</u>

See accompanying notes to financial statements

**ONTARIO RINGETTE ASSOCIATION  
STATEMENT OF CASH FLOWS**

**MARCH 31, 2011**

	<u>2011</u>	<u>2010</u>
<b>CASH PROVIDED BY OPERATING ACTIVITIES</b>		
Net (loss) income	\$ (97,453)	\$ 72,750
Interest income, restricted funds	252	154
Cash contributions, scholarship fund	1,841	-
Items not requiring an outlay of cash:		
Depreciation	<u>2,389</u>	<u>4,144</u>
	<u>(92,971)</u>	<u>77,048</u>
Changes in non-cash working capital:		
(Decrease) increase in deferred revenue	3,000	(115)
Decrease in camp fees collected in advance	(2,311)	(10,255)
Increase (decrease) in accounts payable and accrued liabilities	47,241	(19,721)
(Increase) in inventories	(1,331)	(2,000)
Decrease (increase) in prepaid expenses	3,664	(3,699)
Decrease in accounts receivable	<u>6,708</u>	<u>9,059</u>
	<u>56,971</u>	<u>(26,731)</u>
	<u>(36,000)</u>	<u>50,317</u>
 <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	 <u>-</u>	 <u>-</u>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
(Increase) decrease in investments	<u>(150,000)</u>	<u>110,754</u>
 <b>NET DECREASE (INCREASE) IN CASH AND CASH EQUIVALENTS</b>	 (186,000)	 161,071
<b>Cash and cash equivalents, beginning of year</b>	<u>502,822</u>	<u>341,751</u>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<u><u>\$ 316,822</u></u>	<u><u>\$ 502,822</u></u>

See accompanying notes to financial statements

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**ONTARIO RINGETTE ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**

**MARCH 31, 2011**

**1. ORGANIZATIONAL HISTORY**

The Ontario Ringette Association was incorporated, without share capital, under the laws of Ontario on May 20, 1980. Under letters patent filed on the same date, the association was established as a not for profit organization with the authority to govern and promote the sport of Ringette in the province of Ontario.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

(a) Short Term Investments

Short term investments are recorded at their market value in accordance with the recommendations of section 3855 of the CICA handbook.

(b) Inventory

Inventories of resources and supplies are valued at the lower of cost or net realizable value. Cost is determined using the average cost method.

(c) Capital Assets

Capital assets are recorded at cost. Depreciation is provided annually at rates calculated to write-off the assets over their estimated useful lives as follows:

Furniture and fixtures	- 20% straight line
Computer equipment	- 33 1/3% straight line
Shot clocks	- 20% straight line

One half of the normal annual depreciation is charged in the year of acquisition.

(d) Fund Accounting

The net assets of the association are segregated into unrestricted, members' funds and restricted funds which have been set aside for specified purposes or activities.

(e) Revenue Recognition

Event fees for clinics, camps and other programs are recognized in the period during which the event or programs are undertaken. Where championship events for the season ending in the fiscal year straddle the year end, the full cost of the event is recorded in the fiscal year of the competitive season.

Other association revenues are recognized when received or receivable.

(f) Team Ontario Revenues and Expenses

Revenues and expenses related to the participation of Team Ontario at events such as the Canada Winter Games are reflected in the financial statements of the association only to the extent that they have been received by or paid out by the association and as such do not include independent fund raising by the team, nor expenses paid directly by the team.



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**ONTARIO RINGETTE ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**

**MARCH 31, 2011**

**3. CAPITAL ASSETS**

	<u>Cost</u>	<u>Amortization</u>	<u>Net 2011</u>	<u>Net 2010</u>
Furniture and fixtures	\$ 4,663	\$ 3,078	\$ 1,585	\$ 2,219
Computer equipment	10,532	10,532	-	1,755
Shot clocks	<u>68,310</u>	<u>68,310</u>	<u>-</u>	<u>-</u>
	<u>\$ 83,505</u>	<u>\$ 81,920</u>	<u>\$ 1,585</u>	<u>\$ 3,974</u>

**4. OPERATING STABILIZATION FUND**

The operating stabilization fund is an internally restricted fund established in under a new reserve funding strategy approved in November, 2010. The fund has been established to provide funds to maintain and to carry out the operations of the association in the event of decreases in revenues or reductions in government funding. The fund may be drawn down by the Executive Director to meet the financial responsibilities of the approved operating budget in advance of the receipt of membership dues or if membership revenues are lower than expected. As at March 31 of each year, if the fund balance falls below the target level of \$250,000 then a transfer from operations of \$10,000 per year is to be made to the fund until it is again at the target level.

**5. OFFICE EQUIPMENT & TECHNOLOGY FUND**

The office equipment and technology fund is an internally restricted fund established under the new reserve funding strategy approved in November, 2010. The fund has been established to provide funds for any significant purchases of office equipment or to invest in improvements in technology. The fund may be drawn down with the approval of the board only after a business case has been submitted, reviewed and approved. As at March 31 of each year, if the fund balance falls below the target level of \$20,000 then a transfer from operating surplus of \$1,000 per year is to be made to the fund until it is again at the target level.

**6. SCHOLARSHIP FUND**

The scholarship fund is an internally restricted fund established in 2008. A transfer from the fund of \$93, representing the prior year's accumulated interest, was made to the members' fund in the fiscal year ended March 31, 2011 to support scholarships given during the fiscal year. The fund is to be separately invested and the interest or contributions credited to the fund will be used to provide scholarships to qualified candidates. In accordance with reserve funding strategies established in November of 2010 annual transfers of \$1,500 if the fund falls below \$50,000 (\$2,000 if the fund balance falls below \$15,000) are to be made to the scholarship fund in years where there is an operating surplus.

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**ONTARIO RINGETTE ASSOCIATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**MARCH 31, 2011**

**7. CANADA WINTER GAMES FUND**

The Canada Winter Games fund is an internally restricted fund established in 2008. A transfer was made in the fiscal year from the fund to members' funds in the amount of \$30,000, representing three quarters of the \$40,000 cost of the Canada Winter Games. The remaining \$10,000 cost of the Canada Winter Games was funded from the current operations. The fund balance is to be maintained separate from operating funds and accumulated to make a pool of funds available for Canada Winter Games travel costs which are incurred every four years. Effective November 2010, a reserve funding policy is in place which will require a transfer of \$10,000 per year from current operations is to be made to the Canada Winter Games Fund in non Canada Winter Games years.

**8. FINANCIAL INSTRUMENTS**

The association's financial instruments consist of cash, short term investments, accounts receivable and accounts payable and accrued liabilities, the fair value of which approximates their carrying value. It is management's opinion that the association is not exposed to significant interest, currency or credit risks arising from these financial instruments.

**9. SUPPLEMENTAL CASH FLOW INFORMATION**

	<u>2011</u>	<u>2010</u>
Cash flow from interest:		
Interest received	\$ 28	\$ 771

ONTARIO RINGETTE ASSOCIATION

2010-2011 Budget

	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	2011-2012	2010-2011	2010-2011	2009-10	2008-09	2007-08	2006-07	2005-06	2004-05	2003-04	2002-03	2001-02	
As of March 31, 2011													
<b>REVENUES</b>	<b>813,650</b>	<b>854,688</b>	<b>861,468</b>	<b>887,253</b>	<b>800,983</b>	<b>954,590</b>	<b>991,078</b>	<b>767,128</b>	<b>776,824</b>	<b>769,564</b>	<b>837,000</b>	<b>696,554</b>	
<b>EXPENDITURES</b>													
Sports Administration	442,050	431,003	430,744	450,311	438,903	518,791	515,905	472,857	429,799	396,611	381,320	335,524	
Adult Development	4,000	2,000	5,500	2,492	1,040	1,482	2,580	6,183	34,436	27,093	23,499	23,492	
Coaching	17,000	9,875	21,000	9,736	6,029	9,013	11,684	8,492	37,143	43,467	28,548	23,505	
Elite Development	58,450	94,532	89,374	58,565	14,870	134,466	179,417	31,214	40,131	83,707	142,220	62,771	
Games and Tournaments	165,700	191,552	137,500	152,714	125,597	128,248	120,073	100,419	89,817	93,061	80,570	78,888	
Membership Services	20,500	17,440	30,900	21,656	24,670	21,646	37,369	19,116	12,367	15,841	13,306	7,928	
Officiating	25,600	23,498	30,900	21,993	28,661	23,455	10,425	28,201	27,202	31,305	47,351	29,713	
Rules Development	0	0	0	0	0	0	0	20	0	0	0	0	
Athlete Development	80,350	83,169	115,550	97,050	94,652	86,646	108,247	104,618	103,051	98,290	88,727	97,543	
<b>TOTAL</b>	<b>813,650</b>	<b>853,069</b>	<b>861,468</b>	<b>814,517</b>	<b>734,423</b>	<b>923,747</b>	<b>985,700</b>	<b>771,120</b>	<b>773,946</b>	<b>789,375</b>	<b>805,541</b>	<b>659,364</b>	
<b>SURPLUS/DEFICIT</b>	<b>0</b>	<b>1,619</b>	<b>0</b>	<b>72,736</b>	<b>66,560</b>	<b>30,843</b>	<b>5,378</b>	<b>-3,992</b>	<b>2,878</b>	<b>-19,811</b>	<b>31,459</b>	<b>37,190</b>	

**ONTARIO RINGETTE ASSOCIATION  
2010-2011 Budget**

As of March 31, 2011	BUDGET 2011-2012	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2009-10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<u>REVENUE</u>												
Ontario Trillium Foundation	0	13,300		37,400	16900	67200	26200	26,000	9,000		60,800	
Prov. Ont. Grant - Base Operations	136,650	136,644	136,644	136,644	136,644	136,644	136,643	120,371	118,661	108,554	101,768	109,324
- CS4L	0	7,000	0	0	10,162	10,000	50,000	31,337	31,337			
- Team Ontario	20,000	22,838	21,824	21,824								
-Quest 4 Gold	6,000	6,000	6,000	6,000	4500	2250	6000					
Team Ontario - other/NRL/AAA *	9,100	0	40,000	7,490	0	0	117,563	0			90,175	
Registration Fees	320,000	317,821	325,000	325,374	296,418	294,667	282,865	276,387	276,125	270,670	269,555	241,698
Dues/Insurance Fees	62,900	62,840	64,000	63,305	63,195	62,287	61,847	62,237	56,061	54,963	54,411	53,324
Annual Association Fees	5,400	5,350	6,000	5,725	5,650	5,725	5,725	5,950	6,100	6,325	6,475	6,925
Annual General Meeting	7,800	7,319	7,000	7,674	6,672	6,598	5,747	7,721	4,349	3,874	2,440	2,813
Event Fees												
Tournament Fees	10,000	9,648	15,000	10,020	10,610	10,690	10,188	17,760	11,430	14,813	12,351	14,590
Provincials - Minor	150,000	149,400	115,000	113,800	107,800	108,900	100,000	72,000	62,000	63,000	56,700	52,980
Ontario Challenge Cup	0	0	0	0	0	0	0	0	28,000	23,000	20,200	21,600
Nationals	0	0	0	0	0	0	0	0	14,956	52,617		40,985
Eagle Lake Camp	57,800	53,911	92,000	83,196	86,956	76,390	95,507	90,621	88,472	88,374	80,825	78,201
Clinics	6,000	5,683	5,000	6,103	8,991	5,608	6,141	6,887	42,430	43,679	50,260	32,226
Other/World Championship	0	0	0	0	0	103,857	0					
Sponsors/Fundraising	13,000	32,917	20,000	38,153	14,338	15,534	16,423	15,451	13,036	14,146	10,222	13,945
Resource Sales - Net	5,000	3,284	5,000	7,555	10,191	5,249	7,076	11,466	4,879	6,430	12,565	8,421
Interest/Finance Charges	2,000	2,648	1,000	1,656	6,214	12,284	9,740	6,034	3,690	5,057	4,257	7,708
Miscellaneous	2,000	18,085	2,000	15,334	15,742	30,707	53,413	16,906	6,298	14,062	3,996	11,814
<b>TOTAL REVENUES</b>	<b>813,650</b>	<b>854,688</b>	<b>861,468</b>	<b>887,253</b>	<b>800,983</b>	<b>954,590</b>	<b>991,078</b>	<b>767,128</b>	<b>776,824</b>	<b>769,564</b>	<b>837,000</b>	<b>696,554</b>
* Fund Transfer												

**ONTARIO RINGETTE ASSOCIATION  
2010-2011 Budget**

As of March 31, 2011	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2009-10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<b>EXPENDITURES</b>												
<b>Sports Administration</b>												
Salaries and Benefits	160,500	145,290	152,000	143,281	164,411	163,822	157,285	145,001	132,191	132,598	128,135	122,388
Recruitment Advertising	500	0	500	0	805	0	0	0	0			
Ringette Canada - Annual Dues	128,400	129,969	110,000	131,074	105,030	102,884	102,335	104,770	106,357	104,051	103,582	101,596
- Events(Brd.Reps.)	6,800	3,197	6,700	5,969	4,366	6,075	2,602	3,123	4,135	5,064	5,851	2,625
- Joint Promotion	19,000	19,398	19,000	19,700	19,320	19,272	18,820	18,900	18,844	18,454	18,302	17,904
Office Supplies and Equipment	4,000	2,064	4,500	2,645	4,111	2,973	5,935	4,431	4,589	5,321	6,761	5,310
Computer Conversion and Training	2,400	2,377	1,600	1,175	708	937	700	4,585	2,321	4,099	1,250	2,190
Rent	13,800	12,279	13,000	12,417	10,805	12,055	10,733	10,367	10,001	9,636	9,267	8,901
Parking	2,100	1,921	2,100	2,034	1,833	2,159	2,002	2,016	1,890	1,856	1,815	1,700
Telephone	3,000	3,146	3,200	2,391	3,513	3,047	3,430	3,823	3,482	3,864	4,518	5,193
Postage	6,000	3,492	6,500	4,104	5,563	5,714	7,795	8,348	7,154	9,164	9,549	8,213
Printing	9,000	6,149	8,500	8,272	7,233	8,092	10,169	10,071	9,495	9,185	10,308	8,297
Travel/Lodging - Brd.Reps/Staff	9,900	4,444	7,900	5,316	6,064	1,903	7,859	4,812	3,890	2,588	4,395	2,897
Meeting Costs - Board/Staff	28,200	30,984	26,000	24,719	22,361	27,939	26,289	28,319	24,873	22,997	29,484	23,461
Member Insurance	20,100	20,836	28,000	25,800	25,629	24,492	25,120	24,182	24,105	22,987	19,842	16,570
Office Insurance	800	775	800	735	738	696	729	739	662	1,209	1,208	
Legal and Audit	6,100	5,339	5,500	5,381	5,066	4,759	5,128	4,323	3,959	4,109	4,570	4,066
Ontario Trillium Foundation	0	13,300	0	37,400	16,900	67,200	26,200	26,000				
Bank and Interest Charges	850	1,135	800	1,239	755	895	637	636	583	653	583	495
Internet	2,100	2,171	2,200	1,927	1,311	1,810	574	701	1,277	770	520	605
Depreciation	2,000	2,389	2,500	4,145	3,828	9,448	14,256	15,718	16,303	15,423	8,621	1,838
Active 2010	0	100	0	353	13,587	12,594	20,000	31,337	31,337			
Sundry expense	2,000	3,830	2,000	6,248	11,009	26,111	61,848	15,251	14,603	14,229	4,543	1,275
Web Master	4,500	2,600	0	0	0	1,037	736	1,943	2,904	1,777	1,349	
Contingency/Scholarship	2,000	2,000	5,500	2,000	2,000	1,038	0	0	0		3,675	
Contingency/HST	2,500	0	16,444									
Promotion	5,500	11,818	5,500	1,986	1,957	11,839	4,724	3,461	4,844	6,577	3,192	
<b>Sub total</b>	<b>442,050</b>	<b>431,003</b>	<b>430,744</b>	<b>450,311</b>	<b>438,903</b>	<b>518,791</b>	<b>515,905</b>	<b>472,857</b>	<b>429,799</b>	<b>396,611</b>	<b>381,320</b>	<b>335,524</b>

ONTARIO RINGETTE ASSOCIATION  
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As of March 31, 2011	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2010-2011	ACTUAL 2009-10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<b>Adult Development</b>													
Telephone	0	0	0	0	0	0	0	0	0				29
Postage	0	0	0	0	0	0	0	0	0				5
Printing (incl.Handbook)	0	0	0	0	0	0	0	0	0	387			39
Meetings(Trav,Accom,Meals) :													
- AGM	500	0	500	0	0	0	0	105	0				184
-Board	500	0	500	0	0	0	42	358	731	528			112
-Seeding	0	0	0	0	0	0	0	0	526	517	521	533	
- Standing Committee	3,000	2,000	4,500	2,439	1,040	1,040	1,440	1,755	4,926	5,462	4,072	3,466	1,939
Total Meetings	4,000	2,000	5,500	2,439	1,040	1,040	1,482	2,580	6,183	6,507	4,593	3,999	2,235
Hosting - Prov.Champshp													
Attendance at Yr end Challenge Cup	0	0	0	0	53	0			0	27,500	22,500	19,500	21,184
Outreach													
Supplies/Sundry	0	0	0	0	0	0	0	0	0	42			
<b>Sub total</b>	<b>4,000</b>	<b>2,000</b>	<b>5,500</b>	<b>2,492</b>	<b>1,040</b>	<b>1,040</b>	<b>1,482</b>	<b>2,580</b>	<b>6,183</b>	<b>34,436</b>	<b>27,093</b>	<b>23,499</b>	<b>23,492</b>

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As of March 31, 2011	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2009-10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<b>Coaching</b>												
Telephone	0	0	0	0	0	0	0	0				
Postage (incl. Coach's Corner)	0	0	0	0	0	0	0	0				
Printing (incl. Coach's Corner)	0	0	0	0	0	0	0	0				
Out Reach Program	2,000	0	2,000	681	0	1,862	0	803				
Meetings -AGM	500	0	500	264	0	359	0	0	272			
-Board	500	0	500	0	0	80	0	456				
-Standing Committee	3,000	2,651	6,000	2,791	1,529	3,474	5,564	5,659	6,056	4,278	3,807	2,743
Total Meetings	4,000	2,651	7,000	3,055	1,529	3,913	5,564	6,115	6,328	4,278	3,807	2,743
Technical Registration	0	0	0	0	0	0	49	689	1,045	238	1,413	1,160
Clinics :												
-Level 1 Technical*									24,000	28,382	16,130	13,583
-Level 2 Technical*									2,886	3,838	4,859	5,763
- CSI	3,000	0	2,000	0	0	0	0	0	1,574	2,792	932	
- Evaluator's Clinic	1,000	1,224	2,000	0	0	834	0	0	1,016			
- Comp Dev	0	0	0	0	0	0	0	0				
	0	0	0	0	0	0	0	0		1,848		
	0	0	0	0	0	0	0	0		1,523		
Total Clinics	4,000	1,224	4,000	0	0	834	0	0	29,476	38,383	21,921	19,346
Evaluations	1,000	0	2,000	0	0	77	0	885	244	431	517	256
Supplies/Sundry	0	0	0	0	0	77	0	0	50	137		
Quest For Gold	6000	6000	6000	6000	4500	2250	6071					
Ministry Grant Returned												
-Grant return 1998-99												
Sub total	17,000	9,875	21,000	9,736	6,029	9,013	11,684	8,492	37,143	43,467	28,548	23,505
* Regional numbers												

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As of March 31, 2011	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2010-2011	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<b>Elite Development</b>												
Telephone	0	0	0	0	0	0	0	96				14
Postage	0	0	0	0	0	0	0	51	191			76
Printing	0	0	0	0	0	0	0	0	24			77
Meetings(Trav,Accom,Meals) :												
-AGM	0	0	0	657	0	39	0	114	104	230	559	34
-Board	250	0	250	0	0	0	60	60	22		63	
- Standing Committee	3,000	1,622	4,500	2,727	2,652	1,217	3,249	4,835	2,043	4,332	2,314	3,174
Total Meetings	3,250	1,622	4,750	3,384	2,652	1,256	3,309	5,009	2,169	4,562	2,936	3,208
Challenge Cups	4,000	0	0	3,160	0	771	0	3,694		10,371		
Ontario Winter Games: Player Reg.	8000	0	0	7865	0	7571						5,160
National Championships :												
-Team Registration	6,000	10,150	8,000	4,750	4,700	3,600	5,100	6,600	6,600	4,550	3,550	3,500
-Team Travel	0	0	0	0	0	0	0	0	15,015	53,229		41,565
-Uniforms -clean/repair	800	566	800	539	645	816	757	1,016	750	837	677	582
-Uniforms - replace	3,000	7,638	3,000	4,064	1,223	414	1,448	1,509	1,313	1,064	1,655	1,632
-Uniforms - Off Ice	5,500	6,632	6,500	5,424	5,650	6,129	8,800	9,000	9,069	8,998		
Total National Championships	15,300	24,986	18,300	14,777	12,218	10,959	16,105	18,125	32,747	68,678	5,882	47,279
Team Ontario :												
-Pre Games Promotion	800	0	2,000	804	0	0	0	1,578				1,587
-Administration	2,100	586	2,500	2,063	0	1,415	0	2,416				2,942
- Sponsorship Expense	0	0	0	0	0	0	117,563	0				
- Program	0	40,000	40,000	0	0	0	42,440	0			128,152	2,236
- Development Grant	20,000	22,838	21,824	21,824								
Total Team Ontario	22,900	63,424	66,324	24,691	0	1,415	160,003	3,994	0	0	128,152	6,765
Team Canada (for athletics)	0	4,500	0	0	0	4,000	0		5,000		2,500	
World Ringette Champonships	0	0	0	0	0	98,859						
Supplies/Sundry	5,000	0	0	4,688	0	8,406	0	245		96	2,750	192
Outreach	0	0	0	0	0	1229						
Sub total	58,450	94,532	89,374	58,565	14,870	134,466	179,417	31,214	40,131	83,707	142,220	62,771



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As of March 31, 2011	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2009-10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<b>Games and Tournaments</b>												
Telephone	0	0	0	0	0	0	0	112	90	6		
Postage	0	0	0	0	0	0	0	16				
Printing	0	0	0	0	0	0	0	163			80	206
Meetings(Trav,Accom,Meals) :												
-AGM	600	662	500	374	233	218	405	0				
-Planning	1,600	1,660	1,500	0	1,642	2,037	1,438	2,447	1,910	2,584	685	278
-Board	500	784	500	0	175	180	197	151	212	172	172	184
- Standing Committee	6,000	4,958	6,000	3,731	3,572	3,963	5,158	5,587	7,183	4,447	4,547	5,667
Total Meetings	8,700	8,064	8,500	4,105	5,622	6,398	7,198	8,185	9,305	7,031	7,825	6,924
Provincial Championships :												
-Travel Grant	0	0	0	0	0	0	0	10,000	12,000	12,000	12,000	11,404
-Hosting	155,000	183,488	127,000	148,609	119,558	121,711	112,875	81,886	68,045	74,003	60,665	60,130
Total Provincial Championships	155,000	183,488	127,000	148,609	119,558	121,711	112,875	91,886	80,045	86,003	72,665	71,534
Championships Banners	0	0	0	0	0	0	0	0				210
Trophies	0	0	0	0	0	0	0	0				
Supplies/Sundry	2000	0	2000	0	417	139	0	57	377	21	0	14
<b>Sub total</b>	<b>165,700</b>	<b>191,552</b>	<b>137,500</b>	<b>152,714</b>	<b>125,597</b>	<b>128,248</b>	<b>120,073</b>	<b>100,419</b>	<b>89,817</b>	<b>93,061</b>	<b>80,570</b>	<b>78,888</b>

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As of March 31, 2011	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
Membership Services	2010-2011	2010-2011	2010-2011	2010-2011	2009-10	2008-09	2007-08	2006-07	2005-06	2004-05	2003-04	2002-03	2001-02				
Telephone	0	0	0	0	0	0	0	0	0	0		31					
Postage	0	0	0	0	0	0	0	0	0	0							
Printing	0	0	0	0	0	0	0	0	3			22					
Meetings(Trav.,Accom.,Meals) :									0								
-AGM	500	509	500	526	589	233	589	40	0			602					
- Board	500	380	500	0	224	684	224	0	356			158					
-Standing Committee	4,500	3,861	7,000	4,883	5,215	4,751	5,215	4,415	4,611	3,608	4,619	5,162	3,050				
Total Meetings	5,500	4,750	8,000	5,409	6,028	5,668	6,028	4,455	4,967	3,608	4,944	5,922	3,050				
Annual General Meeting	9,000	8,262	10,000	11,712	11,455	8,976	11,455	7,051	10,562	5,127	6,455	2,737	2,271				
Volunteer Recognition Awards	4,000	3,472	4,200	3,023	3,304	3,967	3,304	3,603	3,584	3,632	3,634	3,942	2,607				
Computer Training	0	0	0	0		0											
Outreach											808						
Registration System	2,000	956	8,700	1,512	859	6,059	859	22,260									
Sub total	20,500	17,440	30,900	21,656	21,646	24,670	21,646	37,369	19,116	12,367	15,841	13,306	7,928				

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As of March 31, 2011	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2009-10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<b>Officiating</b>												
Telephone	0	0	0	0	0	0	0	0	0			133
Postage (incl. Ref-o-gram)	0	0	0	0	0	0	0	0	126	501	342	865
Printing (incl. Ref-O-Gram)	0	0	0	0	0	0	0	515	151	145	791	370
Meetings(Trav,Accom,Meals) :												
-AGM	500	469	500	0	0	39	0	0				
-Board	500	170	500	0	0	160	0	138				
-Standing Committee	3,600	2,925	6,000	3,823	3,783	3,762	2,856	4,828	4,819	2,796	3,490	4,713
Total Meetings	4,600	3,564	7,000	3,823	3,783	3,961	2,856	4,966	4,819	2,796	3,490	4,713
Officiating Outreach	1,500	1,036	2,000	1,122	1,719	799	627	909	794		1,162	1,017
Clinics :												
-Level 1*									10,000	3,862	8,332	6,095
-Level 2/3*									1,048	3,292		2,348
-Level 4	3,000	5,344	3,900			3,019			4,391		14,085	3,889
-Refresher *												
-Instructors	0	0			3,917			3,855				
-Evaluators	5,000	5,297	5,000	4,148	9,810	4,077		4,835		9,255		3,519
-Master Instructors	0	0	0	0	0			0			367	
Total Clinics	8,000	10,641	8,900	4,148	13,727	7,096	0	8,690	15,439	16,409	32,884	15,851
Evaluations	6,500	5,797	7,500	5,472	6,624	2,718	5,932	5,542	3,604	3,299	2,379	2,184
Elite Competitions:												
- Challenge Cups	0	0	0	5,409	0	5,434		4,341		4,742	1,376	2,475
- East Canadians	3,000	1,178	3,000	671	148	367	927	379	721	855	-25	1,624
-Ontario Winter Games	0	0	0	556	0	1,292		851	211			
Total Elite Competitions	3,000	1,178	3,000	6,636	148	7,093	927	5,571	932	5,597	1,351	4,099
Technical Registration	0	0	0	546	1,048	420	0	1230	274	322	1,128	428
Supplies/Sundry	1,000	787	1,000	246	1,112	618	83	453	1,063	2,236	2,359	53
Scouting National Program	1000	495	1500	0	500	750	0	0				
Scouting Provincial Program	0	0	0	0	0	0	0	0			1,465	
Sub total	<b>25,600</b>	<b>23,498</b>	<b>30,900</b>	<b>21,993</b>	<b>28,661</b>	<b>23,455</b>	<b>10,425</b>	<b>28,201</b>	<b>27,202</b>	<b>31,305</b>	<b>47,351</b>	<b>29,713</b>
*Regional numbers												

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	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2009-10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
As of March 31, 2011												
Rules Development												
Telephone												0
Postage												
Printing												
Meetings (Trav, Accom, Meals)	0	0	0	0	0	0	0	20				
Supplies/Sundry												
Sub total	0	0	0	0	0	0	0	20	0	0	0	0

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As of March 31, 2011	BUDGET 2010-2011	ACTUAL 2010-2011	BUDGET 2010-2011	ACTUAL 2009 - 10	ACTUAL 2008-09	ACTUAL 2007-08	ACTUAL 2006-07	ACTUAL 2005-06	ACTUAL 2004-05	ACTUAL 2003-04	ACTUAL 2002-03	ACTUAL 2001-02
<b>Athlete(LTAD) Development</b>												
Telephone	0	0	0	0	0	0	0	0				
Postage	0	0	0	0	0	0	0	0				
Printing	0	0	0	0	0	0	0	69	199		29	
Meetings:												
-AGM	0	0	0	0	0	0	0	101		53		
-Board	250	198	250	0	0	0	0	367	90			
-Standing Committee	7,000	7,574	1,500	1,773	0	239	2,508	5,115	3,989	3,375	3,378	
Total Meetings	7,250	7,772	1,750	1,773	0	239	2,508	5,583	4,079	3,428	3,378	0
Eagle Lake Camp:	0	0	0	0	0	0	0	0	0	0	0	0
-Participants	57,800	57,081	92,000	88,785	91,094	83,231	102,889	95,449	97,775	94,735	83,783	82,055
-ORA Representative	300	0	300	0	0	126	149	135	126	127	237	
Total ELRC	58,100	57,081	92,300	88,785	91,094	83,357	103,038	95,584	97,902	94,862	84,020	82,055
NSIP Clinic/PSIP	0	0	0	0	0	0	0	0				
PSIP Development	0	0	0	0	0	0	0	1,411				12,502
Video/Skills Award Dev.	0	0	0	0	0	0	0	0				
Outreach Program/University	5,000	2,491	9,000	1,610	3,558	3,050	2,687	1,971	871			2,224
Gym Ringette	0	0										
CS4L Plan	0	6000										
Supplies/Sundry	0	0	0	4882	0	0	14				13	
Webmaster at Provincial	0	0										
Athlete Forum	0	0	0	0	0	0	0	0				762
Come Try Ringette	10,000	9,825	12,500	0	0	0	0	0			1,287	
Sub total	<b>80,350</b>	<b>83,169</b>	<b>115,550</b>	<b>97,050</b>	<b>94,652</b>	<b>86,646</b>	<b>108,247</b>	<b>104,618</b>	<b>103,051</b>	<b>98,290</b>	<b>88,727</b>	<b>97,543</b>

